Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translation.

Securities code: 3447 June 8, 2023 (Measures for electronic provision start on May 24, 2023)

To Shareholders with Voting Rights:

Kurio Noritake President and Representative Director Shinwa Co., Ltd. 30-7, Bushigawa, Hirata-cho, Kaizu-shi, Gifu

Notice of the 9th Annual General Meeting of Shareholders

We are pleased to inform you that the 9th Annual General Meeting of Shareholders ("the meeting") of Shinwa Co., Ltd. (the "Company," together with its subsidiaries, the "Group") will be held as stated below. In convening the meeting, the Company has taken measures for electronic provision, and matters to be provided electronically are posted on the following website.

The Company's website: http://www.shinwa-jp.com/english/relations

In addition to the above, the matters are posted on the following website on the Internet.

Tokyo Stock Exchange website (TSE Listed Company Search):

https://www2.jpx.co.jp/tseHpFront/JJK020010Action.do?Show=Show

Please access the above-mentioned website, enter the Company's name or securities code to search, and select "Basic information" and "Documents for public inspection/PR information" in this order to confirm the information.

In lieu of attending the meeting, you can exercise your voting rights in writing or via the Internet, etc. Please review the Reference Documents for the General Meeting of Shareholders included in the matters to be provided electronically, and exercise your voting rights.

Exercise your voting rights in writing:

Please indicate your approval or disapproval of the proposal(s) on the enclosed voting rights exercise form, and send it back to us so that it is received by <u>5 p.m. Japan time</u>, Thursday, June 22, 2023.

Exercise your voting rights by electromagnetic means (via the Internet, etc.):

Please review "How to exercise your voting rights by electromagnetic means (via the Internet, etc.)" on pages 3 and 4 of the Japanese version of this document, and enter your approval or disapproval of the proposal(s) by 5 p.m. Japan time, Thursday, June 22, 2023.

1.	Date and Time:	10 a.m. Japan time, Friday, June 23, 2023 (Reception begins at 9 a.m.)
2.	Place:	Asahi Banquet Room, 2nd floor, OGAKI FORUM HOTEL
		2-31, Mangoku, Ogaki, Gifu
3.	Meeting Agenda:	
	Matters to be reported:	1. The Business Report, Consolidated and Non-consolidated Financial Statements for the 9th fiscal year (April 1, 2022 to March 31, 2023)
		2. Results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit and Supervisory Committee
	Proposals to be resolved	l:
	Proposal No. 1:	Election of five (5) Directors (excluding Directors serving as Audit and
		Supervisory Committee members)
	Proposal No. 2:	Election of three (3) Directors serving as Audit and Supervisory Committee members
4.	Decisions made upon co	nvocation
	treated as votes of app	oval or disapproval for each proposal on the voting rights exercise form will be proval.
	(2) Duplicate voting	
		g via the Internet, etc., the last vote cast will be treated as valid.
	2) For dual voting bo etc. will be treated	th via the Internet, etc. and the voting rights exercise form, the vote via the Internet. I as valid.
	(3) You can exercise your	voting rights via proxy on the day of the meeting by delegating rights to another

- (3) You can exercise your voting rights via proxy on the day of the meeting by delegating rights to another shareholder with voting rights. In this case, your proxy needs to submit your voting rights exercise form and the document certifying the authority of proxy at the reception.
- When you attend the meeting, please kindly submit the enclosed voting rights exercise form at the reception desk.
- The paper copy of document sent to shareholders who have requested it does not contain the following matters based on laws, regulations and Article 17 of the Articles of Incorporation. Accordingly, the paper copy of document comprises a part of the documents audited by the Audit and Supervisory Committee and the Accounting Auditor in preparing their audit reports.
 - (1) "Structure for Securing Appropriate Operations" and "Operation Status of Structure for Securing Appropriate Operations" in the Business Report
 - (2) Notes to the Consolidated Financial Statements
 - (3) Notes to the Non-consolidated Financial Statements
- Any revisions to the matters to be provided electronically will be posted on each website where such matters are posted.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal No. 1: Election of five (5) Directors (excluding Directors serving as Audit and Supervisory Committee members)

As the terms of office of all the four (4) Directors (excluding Directors serving as Audit and Supervisory Committee members) will expire at the closing of the meeting, the Company proposes to elect five (5) Directors (excluding Directors serving as Audit and Supervisory Committee members), by increasing one (1) Director to strengthen the Company's management system and enhance internal control. The Company has established the following nomination procedures and criteria regarding the election of Directors, and the Nomination and Remuneration Committee has confirmed that all the candidates for

Directors satisfy the qualification requirements. In addition, the Audit and Supervisory Committee has determined that each candidate is qualified as a Director of the Company based on its evaluation of factors such as the business execution and performance for the fiscal year under review.

If this proposal and Proposal No. 2 are approved as originally proposed, the composition of the total eight (8) Directors of the Company will be four (4) Inside Directors and four (4) Outside Directors (including four (4) independent officers), comprising seven (7) male Directors and one (1) female Director.

Criteria regarding the Election of Directors

1. Nomination procedures

The Company has set up the Nomination and Remuneration Committee, which is comprised of four (4) independent outside directors and one (1) representative director.

Based on the following election criteria and independence criteria, the Nomination and Remuneration Committee examines qualifications of each director candidate and determines the candidates at board meetings with consent from the Audit and Supervisory Committee.

2. Criteria regarding the Election of Inside Directors

- (1) A person who understands the Company's history, climate, and culture and possesses a superior business acumen and business judgment needed to keep Shinwa-ism alive
- (2) A person who possesses expert knowledge on the Group's business, as well as outstanding foresight, planning and decision-making abilities, unifying strength, and leadership
- (3) A person who possesses the humanity and moral values required of a director
- (4) A person who does not have any health concerns that would prevent him or her from performing the duties of an inside director

3. Criteria regarding the Election of Outside Directors

- (1) A person who possesses expert knowledge in such fields as management, accounting/financing, law, administration, and socio-cultural understanding and has made appropriate achievements in his or her respective field
- (2) A person who possesses the humanity and moral values required of a director
- (3) A person whose concurrent position(s), if any, are appropriate and do not interfere with the performance of the duties of an outside director
- (4) A person who does not have any health concerns that would prevent him or her from performing the duties of an outside director

4. Criteria regarding the Independence of Outside Directors

- (1) For outside directors of the Company to be considered as independent by the Board of Directors, they must be neutral and independent of the Company's management, with none of the following criteria applicable thereto. (Hereinafter, outside directors who are considered to be independent are referred to as "independent officers.")
 - 1) A person who is involved in the execution of the business of the Group
 - 2) A person who is an employee or an executing person of a firm for which the Group is a major client
 - 3) A person who is a major client of the Group or an executing person of a firm that is a major client of the Company
 - 4) A person who owns 10% or more of the Company's voting rights either directly or indirectly or an executing person of a firm to which such a person belongs
 - 5) A person of a firm 10% or more of whose voting rights the Group owns either directly or indirectly or an executing person of such a firm
 - 6) An accounting expert such as a consultant and certified public accountant or a legal expert such as an attorney who receives a large amount of money or other economic benefit(s) from the Group aside from the officer's remuneration
 - 7) A person who belongs to an audit firm that conducts a statutory audit of the Company
 - 8) A person who is an executing person of a firm for which an executing person of the Group acts as an outside officer currently or has acted as such within the past three years
 - 9) A person who is a close relative of the following:
 (a) A person to whom any of the aforementioned criteria 1) 8) applies
 (b) A person who is an important executing person of the Group
 (c) A person to whom the criteria (b) above was applicable within the past three years
- (2) Other than the criteria of the preceding section, independent officers must not be involved with circumstances that would cause them to be reasonably considered to be unable to fulfill the duties of an Independent Outside Director.
- (3) Independent officers shall strive to maintain independence as stipulated herein until they leave office and immediately notifies the Company when they cease to be independent as stipulated herein.

Name	Current positions in the Company	Attribute	Attendance at the board of directors meetings in the 9th fiscal year
Kurio Noritake	President and Representative Director; Executive Officer	[Reappointment]	100% (18 out of 18 meetings)
Hiroshi Yamada	Chairman and Representative Director	[Reappointment]	100% (18 out of 18 meetings)
Shinichi Hirano	Senior Managing Director; Executive Officer; General Manager of Production	[Reappointment]	100% (18 out of 18 meetings)
Mitsuyoshi Hirasawa	Executive Officer; General Manager of Administration	[New appointment]	—
Hiroshi Serizawa	Outside Director	[Reappointment] [Outside] [Independent]	100% (18 out of 18 meetings)
Saei Ito	Outside Director (Audit and Supervisory Committee member)	[Reappointment] [Outside] [Independent]	100% (18 out of 18 meetings)
Tetsuichi Taniguchi	Outside Director (Audit and Supervisory Committee member)	[Reappointment] [Outside] [Independent]	100% (18 out of 18 meetings)
Tomoko Achiwa	Outside Director (Audit and Supervisory Committee member)	[Reappointment] [Outside] [Independent] [Female]	100% (18 out of 18 meetings)

Notes: 1. The positions of the candidates for Directors are as of the time of dispatch of this notice.

2. Outside: Candidate for Outside Director

Independent: Candidate for independent officer to be reported to the Tokyo Stock Exchange and Nagoya Stock Exchange.

[Proportion of Outside Directors]	
Four (4) Outside Directors	50%
Four (4) Inside Directors	50%

[Proportion of Female Directors]	
One (1) Female Director	12.5%
Seven (7) Male Directors	87.5%

(Reference)

Management structure subject to approval for Proposal No. 1 and Proposal No. 2 (scheduled) The expertise and experience of the candidates for Directors are as follows:

	Name (Age)	Position	Corporate management	Industry knowledge	Sales and marketing	Production and procurement	Finance and accounting	HR and talent development	Legal and risk management	Global experience	ESG and sustainability
	Kurio Noritake	President and Representative Director	•	•	•		•	•		٠	•
Inside Directors	Hiroshi Yamada	Chairman and Representative Director	•	•		•		•		•	
irectors	Shinichi Hirano	Senior Managing Director; Executive Officer	•			•				•	•
	Mitsuyoshi Hirasawa	Director Executive Officer	•				●	•	•		•
	Hiroshi Serizawa	Independent Outside Director	•	•	•				•	•	
Out	Saei Ito	Independent Outside Director; Audit and Supervisory Committee member	•		•				•	•	
Outside Director	Tetsuichi Taniguchi	Independent Outside Director; Audit and Supervisory Committee member	•						•	•	•
	Tomoko Achiwa	Independent Outside Director; Audit and Supervisory Committee member	•				•	•	•		

(Notes)

1. Directors with special titles will be determined at a Board of Directors meeting to be held at a later date.

2. The list above indicates the areas in which they have particular expertise based on their experience, etc., and is not to represent all the knowledge possessed by them.

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held	
1	Kurio Noritake (October 20, 1967) [Reappointment]	,	Joined Wakita & Co., LTD. Joined Koyo Unyu Co., Ltd. Joined Marubeni Construction Machinery Sales Company Joined the Company Deputy General Manager of Sales Department; concurrently, General Manager of Osaka Sales Office Executive Officer; General Manager of Sales Division; concurrently General Manager of Sales Division; concurrently General Manager of Osaka Branch Director, Shinwa Service Co., Ltd. Managing Director; Executive Officer; General Manager of Sales of the Company Executive Vice President and Director; Executive Officer; General Manager of Sales Chairman, GUANGDONG NISSHIN-CHUANGFU ADVANCED CONSTRUCTION MATERIALS Co., Ltd. (present) President and Representative Director; Executive Officer; General Manager of Sales of the Company President and Representative Director; Executive Officer (present) urrent position] JGDONG NISSHIN-CHUANGFU ADVANCED N MATERIALS Co., Ltd.	99,900	
	[Reason for nomination as candidate for Director] Mr. Kurio Noritake took office as Managing Director of the Company in 2017, and has served as President and Representative Director since 2021. He has a wealth of experience, achievements and insight as a management executive. The Company believes that he is capable of contributing to leading management conducive to the sustainable improvement of corporate value of the Group as a whole and strengthening important decision-making and supervisory functions of the Board of Directors. Therefore, the Company renominated him as a candidate for Director.				

Candidates for Directors (excluding Directors serving as Audit and Supervisory Committee members) are as follows:

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held
	Hiroshi Yamada (September 28, 1952) [Reappointment]	August 1979 December 2003 August 2007 June 2021 [Significant concu Not applicable	Joined the Company President and Representative Director Director, Shinwa Service Co., Ltd. Chairman and Representative Director of the Company (present) urrent positions]	196,000
 2 [Reason for nomination as candidate for Director] Mr. Hiroshi Yamada took office as President and Representative Director of the Company in 2003, and ha served as Chairman and Representative Director since 2021. He has demonstrated outstanding manageme as a top executive taking a bird's-eye view. His leadership backed by broad-based and profound insight ar experience continue to be essential to the management of the Group. He has also served numerous promin positions at industry organizations, and contributed to the development of the industry drawing on his abu network and experience. Taking into account his achievements above, the Company renominated him as a candidate for Director for the further development of the Group. 				

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held	
3	Shinichi Hirano (September 4, 1963) [Reappointment]	· · · · · ·	Joined Sharp Engineering Corporation (currently Sharp Marketing Japan Corporation) Joined Sony Mizunami Corporation (currently Sony Global Manufacturing & Operations Corporation) General Manager of Operations Service Department General Manager of Manufacturing Department, Shanghai Suoguang Visual Products Co., Ltd. Joined the Company Deputy General Manager of Production Executive Officer; General Manager of Production Director; Executive Officer; General Manager of Production Director, GUANGDONG NISSHIN-CHUANGFU ADVANCED CONSTRUCTION MATERIALS Co., Ltd. (present) Managing Director; Executive Officer; General Manager of Production of the Company Senior Managing Director; Executive Officer; General Manager of Production (present) urrent position] IGDONG NISSHIN-CHUANGFU ADVANCED N MATERIALS Co., Ltd.	106,016	
	[Reason for nomination as candidate for Director] Mr. Shinichi Hirano took office as Director of the Company in 2018, and has served as Senior Managing Director				
	since 2021. He has a wealth of experience and achievements as manager of Production. Going forward, the Company has determined that he will continue to appropriately supervise the overall management of the Group as a Director of the Company, thereby contributing to the achievement of sustainable growth and higher corporate value. Therefore, he is nominated as a candidate for Director.				

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held	
4	Mitsuyoshi Hirasawa (September 27, 1972) [New appointment]		Joined Tokyo Office of Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC) Registered as a certified public accountant Joined the Company; Acting General Manager of Administration Department Corporate Auditor, Shinwa Service Co., Ltd. Executive Officer; General Manager of Administration (present) Corporate Auditor, GUANGDONG NISSHIN- CHUANGFU ADVANCED CONSTRUCTION MATERIALS Co., Ltd. (present) Irrent position] r, GUANGDONG NISSHIN-CHUANGFU NSTRUCTION MATERIALS Co., Ltd.	99,500	
	[Reason for nomination as candidate for Director]				
	-	Aitsuyoshi Hirasawa took office as Executive Officer of the Company in 2012 and has a wealth of			
	experience at the administrative section of the Company, including general affairs and accounting. He has				
	-		ounting as a certified public accountant as stated in his	career summary.	
	The Company therefo	bre noninnated him a	as a candidate for Director.		

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held	
5	Hiroshi Serizawa (December 26, 1951) [Reappointment] [Outside] [Independent]	April 2000 C June 2005 D April 2010 M April 2012 D April 2015 D April 2017 R June 2019 A April 2020 A	oined HANWA Co., Ltd. General Manager of Steel Sheets Dept. Director Managing Director Director and Senior Managing Executive Officer Director and Executive Vice President Representative Director and Executive Vice President Advisor Advisor of the Company Dutside Director (present) ent positions]	_	
	[Reason for nomination as candidate for Outside Director and overview of expected roles] Mr. Hiroshi Serizawa has a wealth of experience as a corporate manager and broad expertise in this industry as stated in his career summary as well as business experience in such fields as overseas operations. Based on his experience as director of other companies, he properly provides advice and suggestions during discussions at the Board of Directors. The Company has determined that he is expected to leverage his knowledge and experience concerning corporate management to provide various advice and opinions on management aimed at corporate growth of the Company, and therefore nominated him as a candidate for Outside Director. The Company will continue to appoint him as a member of the Nomination and Remuneration Committee after his election. Furthermore, the Company has determined that he will bear the management supervisory function as an Outside Director from a fair, objective and independent perspective, since he satisfies the Company's Criteria regarding				

Special notes on the candidate for Outside Director:

1. Mr. Hiroshi Serizawa is a candidate for Outside Director pursuant to Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act.

- 2. The Company has registered Mr. Hiroshi Serizawa with the Tokyo Stock Exchange and Nagoya Stock Exchange as independent officer as stipulated by the said Exchanges. If his reappointment is approved, the Company plans to register him as independent officer with the said Exchanges again.
- 3. The term of office of Mr. Hiroshi Serizawa as Outside Director of the Company will be three years at the closing of the meeting.
- 4. The Company has concluded an agreement with Mr. Hiroshi Serizawa to limit his liability for damages under Article 423, Paragraph 1 of the Companies Act. The maximum limit of liability under such agreement shall be the minimum liability amount stipulated in Article 425, Paragraph 1 of the same Act. If his reappointment is approved, the Company plans to continue the aforementioned agreement with him.

Notes: 1. There are no special interests between each candidate and the Company.

- 2. The number of shares of the Company held by each candidate is as of March 31, 2023.
- 3. The Company has entered into a directors and officers liability insurance contract with an insurance company. The insurance contract covers damages that may arise when the insured assumes liability for the execution of his or her duties or receives a claim related to the pursuit of such liability. If each candidate assumes the office of Director, he or she will be insured under the insurance contract. The insured does not bear premiums. The Company plans to renew the insurance contract with the same contents in September 2023.

Proposal No. 2: Election of three (3) Directors serving as Audit and Supervisory Committee members

As the terms of office of all the three (3) Directors serving as Audit and Supervisory Committee members will expire at the closing of the meeting, the Company proposes to elect three (3) Directors serving as Audit and Supervisory Committee members.

Please note that the Audit and Supervisory Committee has previously given its approval to this proposal. Candidates for Directors serving as Audit and Supervisory Committee members are as follows:

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held
	Saei Ito (October 12, 1952) [Reappointment] [Outside] [Independent]	April 1977 June 2013 August 2016 August 2017 [Significant conc Not applicable	Joined NITTO FLOUR MILLING CO., LTD. (currently NITTO FUJI FLOUR MILLING CO., LTD.) Corporate Auditor Corporate Auditor of the Company Outside Director (Audit and Supervisory Committee member) (present) current positions]	5,600

[Reason for nomination as candidate for Outside Director and overview of expected roles]

Mr. Saei Ito has a wealth of experience and profound insight in corporate management as stated in his career summary, and has audited the management execution of the Company from his professional perspective as a Director serving as Audit and Supervisory Committee member, while providing appropriate advice and suggestions on the occasion where the important management decisions of the Company are made. In addition, he has abundant experience and extensive knowledge as a corporate manager in the field of governance, and is expected to contribute to the strengthening of supervisory function of business execution and give advice and opinions from a broad managerial perspective. Therefore, he is nominated as a candidate for Outside Director serving as Audit and Supervisory Committee member. The Company will continue to appoint him as a member of the Nomination and Remuneration Committee after his election.

Furthermore, the Company has determined that he will bear the management supervisory function as an Outside Director from a fair, objective and independent perspective, since he satisfies the Company's Criteria regarding the Independence of Outside Directors (please refer to page 4).

Special notes on the candidate for Outside Director:

1. Mr. Saei Ito is a candidate for Outside Director pursuant to Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act.

- 2. The Company has registered Mr. Saei Ito with the Tokyo Stock Exchange and Nagoya Stock Exchange as independent officer as stipulated by the said Exchanges. If his reappointment is approved, the Company plans to register him as independent officer with the said Exchanges again.
- 3. The term of office of Mr. Saei Ito as Outside Director (Audit and Supervisory Board member) of the Company will be five years and 10 months at the closing of the meeting.
- 4. The Company has concluded an agreement with Mr. Saei Ito to limit his liability for damages under Article 423, Paragraph 1 of the Companies Act. The maximum limit of liability under such agreement shall be the minimum liability amount stipulated in Article 425, Paragraph 1 of the same Act. If his reappointment is approved, the Company plans to continue the aforementioned agreement with him.

No.	Name (Date of birth)		Career summary, positions and responsibilities	Number of shares of the Company held
		April 1990	Joined National Police Agency	
		July 2001	Assistant Director to the Counselor of Preparation Office for the Promotion of Justice System Reform, Cabinet Secretariat	
	Tetsuichi Taniguchi	December 2001	Assistant Director to the Counselor of Headquarters for the Promotion of Justice System Reform	
	(June 6, 1967)	June 2003	Registered as an attorney; joined Taniguchi Law Office	
	[Reappointment] [Outside] [Independent]	June 2011 November 2015 August 2017	Representative attorney (present) Outside Corporate Auditor, Convano Inc. (present) Outside Director (Audit and Supervisory Committee member) of the Company (present)	_
		March 2020	Outside Director, Direct Marketing MiX Inc.	
2		-	urrent positions] torney, Taniguchi Law Office e Auditor, Convano Inc.	
	Mr. Tetsuichi Tanigu	ichi has a wealth of	Outside Director and overview of expected roles] experience and profound insight as an attorney as stated ent execution of the Company from his professional per	

summary, and has audited the management execution of the Company from his professional perspective as a Director serving as Audit and Supervisory Committee member, while providing appropriate advice and suggestions on the occasion where the important management decisions of the Company are made. In addition, the functions of the Board of Directors of the Company are expected to be enhanced by his supervision and advice from his objective and legal perspective. Therefore, he is nominated as a candidate for Outside Director serving as Audit and Supervisory Committee member. The Company will continue to appoint him as a member of the Nomination and Remuneration Committee after his election.

Furthermore, the Company has determined that he will bear the management supervisory function as an Outside Director from a fair, objective and independent perspective, since he satisfies the Company's Criteria regarding the Independence of Outside Directors (please refer to page 4).

Special notes on the candidate for Outside Director:

1. Mr. Tetsuichi Taniguchi is a candidate for Outside Director pursuant to Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act.

- 2. The Company has registered Mr. Tetsuichi Taniguchi with the Tokyo Stock Exchange and Nagoya Stock Exchange as independent officer as stipulated by the said Exchanges. If his reappointment is approved, the Company plans to register him as independent officer with the said Exchanges again.
- 3. The term of office of Mr. Tetsuichi Taniguchi as Outside Director of the Company will be five years and 10 months at the closing of the meeting.
- 4. The Company has concluded an agreement with Mr. Tetsuichi Taniguchi to limit his liability for damages under Article 423, Paragraph 1 of the Companies Act. The maximum limit of liability under such agreement shall be the minimum liability amount stipulated in Article 425, Paragraph 1 of the same Act. If his reappointment is approved, the Company plans to continue the aforementioned agreement with him.

No.	Name		Career summary, positions	Number of shares of the Company	
110.	(Date of birth)		and responsibilities	held	
3		December 2007	Joined KPMG AZSA LLC	neiu	
	Tomoko Achiwa (August 25, 1984) [Reappointment]	June 2015	Joined Achiwa Accounting Firm		
		November 2015	Representative, Achiwa Labor and Social Security		
			Attorney's Office (present)		
		March 2017	Representative, Achiwa Administrative Scrivener's		
			Office (present)		
		June 2019	Outside Director (Audit and Supervisory Committee		
			member) of the Company (present) Outside Director (Audit and Supervisory Committee	-	
	[Outside] [Independent]	August 2021	member), TOKAI SOFT CO., LTD. (present)		
	[Female]	[Significant concu			
		Representative, Achiwa Labor and Social Security Attorney's Office			
		Representative, Achiwa Administrative Scrivener's Office			
		Outside Director (Audit and Supervisory Committee member), TOKAI			
		SOFT CO., LTD.			
	[Reason for nomination as candidate for Outside Director and overview of expected roles]				
	Ms. Tomoko Achiwa has considerable knowledge concerning finance, accounting, etc. and deep insight				
	concerning corporate management as a certified public accountant, certified tax accountant, labor and social				
	security attorney, administrative scrivener, etc., as stated in her career summary. She has appropriately fulfilled				
	her duties including the supervision of business execution, in an effort to further enhance the Group's management				
	foundation and corporate value. In addition, she is expected to supervise the overall management of the Company and help enhance the functions of the Board of Directors of the Company from the perspective of diversity				
	and help enhance the functions of the Board of Directors of the Company from the perspective of diversity promotion, based on her knowledge in finance and accounting field as well as human resources field. Therefore,				
	she is nominated as a candidate for Outside Director serving as Audit and Supervisory Committee member. The				
	Company will continue to appoint her as a member of the Nomination and Remuneration Committee after her				
	election.				
	Furthermore, the Company has determined that she will bear the management supervisory function as an Outside				
	Director from a fair, objective and independent perspective, since she satisfies the Company's Criteria regarding				
	the Independence of	Outside Directors (please refer to page 4).		
S	pecial notes on the cand	idate for Outside Dir	rector:		
1. Ms. Tomoko Achiwa is a candidate for Outside Director pursuant to Article 2, Paragraph 3, Item 7 of the Ordinance for					
E	Inforcement of the Comp	panies Act.			
2. Although Ms. Tomoko Achiwa previously served at KPMG AZSA LLC, which is the Accounting Auditor of the Company,					
the Company has determined that her background satisfies the Company's Criteria regarding the Independence of Outside					
Directors for reasons shown below.					
• Eight years have already elapsed since her resignation from the said audit firm in May 2015, and she has never been involved in the operation of the said audit firm after her resignation.					
• She was not engaged in the accounting audit of the Company during her service at the said audit firm. She has no record					
	of rendering other direct services, either.				
т	The Company has registered Ms. Tomoko Achiwa with the Tokyo Stock Exchange and Nagoya Stock Exchange as				
	independent officer as stipulated by the said Exchanges. If her reappointment is approved, the Company plans to register				
	er as independent office			runs to register	
	-		Outside Director (Audit and Supervisory Committee mem	ber) of the	
	Company will be four year			cer, or the	
 The Company has concluded an agreement with Ms. Tomoko Achiwa to limit her liability for damages under A 					
	ragraph 1 of the Companies Act. The maximum limit of liability under such agreement shall be the minimum liability				
amount stipulated in Article 425, Paragraph 1 of the same Act. If her reappointment is approved, the Co				-	
	ontinue the aforemention				
		-			
Notes	: 1. There are no sp	ecial interests betwe	en each candidate and the Company.		
	1		ny held by each candidate is as of March 31, 2023.		
		-			

3. The Company has entered into a directors and officers liability insurance contract with an insurance company. The insurance contract covers damages that may arise when the insured assumes liability for the execution of his or her duties or receives a claim related to the pursuit of such liability. If each candidate assumes the office of Director, he or she will be insured under the insurance contract. The insured does not bear premiums. The Company plans to renew the insurance contract with the same contents in September 2023.