



May 12, 2026

[Translation]

To whom it may concern

Corporate Name: H2O RETAILING CORPORATION
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(Securities Code: 8242
Prime Market of the Tokyo Stock Exchange)
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Notice Regarding Dividends of Surplus (Increase)

H2O RETAILING CORPORATION (the “Company”) hereby announces that it has resolved, at a meeting of the Board of Directors held on May 12, 2026, to pay dividends of surplus with a record date of March 31, 2026. The details are described below.

1. Details of year-end dividend (Increase)

	Determined amount	Most recent dividend forecast (Announced on February 4, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)
Date of record	March 31, 2026	Same as left	March 31, 2025
Dividend per share	¥24.00	¥22.00	¥22.00
Total amount of dividends	¥2,760 million	–	¥2,688 million
Effective date	June 3, 2026	–	June 4, 2025
Source of dividends	Retained earnings	–	Retained earnings

2. Reason for dividend increase

The Company’s basic policy is to implement stable profit distributions through a comprehensive assessment of profit attributable to owners of the parent, consolidated net assets, and medium- to long-term plans for consolidated cash flows. This policy also considers the performance of each fiscal year, as well as the cash flow required for establishing an appropriate financial base and for making growth investments over the medium to long term.

For the fiscal year ended March 31, 2026, while operating profit was lower than the previous fiscal year and extraordinary losses such as impairment losses were recognized, the Company also recorded extraordinary income from the gain on sales of investment securities. As a result, consolidated performance exceeded the previous forecasts. In comprehensive consideration of these results, the Company has resolved to increase the year-end dividend to ¥24.00 per share.

As a result, the annual dividend for the current fiscal year will be ¥46.00 per share, including the interim dividend of ¥22.00 per share already paid.

End