

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



Consolidated Financial Results for the Six Months of the Fiscal Year Ending March 31, 2026(Under Japanese GAAP)

November 12, 2025

Company name: Matsuda Sangyo Co., Ltd.
Stock exchange listings: Tokyo Stock Exchange (Prime Market)
Stock code: 7456
URL: <https://www.matsuda-sangyo.co.jp>
Representative: Yoshiaki Matsuda, President and Representative Director
Contact: Yoshinori Tanaka, Director, CSR & IR Department General Manager
TEL: +81-3-5381-0728
Scheduled date for submission of interim report: November 13, 2025
Supplementary materials for financial summaries: Yes
Financial results briefing: Yes (Live stream of results briefing for institutional investors scheduled for November 26, 2025)

(Amounts of less than one million yen are rounded down.)

1. Consolidated Financial Results for the Six Months of the Fiscal Year Ending March 31, 2026 (from April 01, 2025 to September 30, 2025)

(1) Consolidated operating results (Cumulative)

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
September 30, 2025	288,248	29.7	8,061	28.4	8,441	28.3	6,087	31.7
September 30, 2024	222,170	24.3	6,278	23.5	6,580	12.0	4,622	13.8

(Note) Comprehensive income For the six months ended March 31, 2026: 3,964 million yen ((34.9)%) For the six months ended March 31, 2025: 6,085 million yen (16.4%)

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	235.04	-
September 30, 2024	178.34	-

(2) Consolidated financial positions

	Total assets	Net assets	Equity to total assets ratio
As of	Million yen	Million yen	%
September 30, 2025	182,700	102,769	56.0
March 31, 2025	168,900	100,134	59.1

(Reference) Owner's equity As of the six months ended March 31, 2026: 102,261 million yen As of the fiscal year ended March 31, 2025: 99,742 million yen

2. Cash dividends

	Annual dividends per share				
	End of first quarter	End of second quarter	At the end of the third quarter	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen -	Yen 35.00	Yen -	Yen 40.00	Yen 75.00
Fiscal year ending March 31, 2026	-	50.00			
Fiscal year ending March 31, 2026 (Forecast)			-	50.00	100.00

(Note) Presence or absence of revisions from the most recently announced dividend forecast: None

3. Consolidated Earnings Forecasts for the Fiscal Year Ending March 31, 2026 (from April 01, 2025 to March 31, 2026)

(Percentages indicate YoY changes)

	Revenue		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Fiscal year ending March 31, 2026	550,000	17.3	15,400	21.5	16,200	19.8	11,500	21.6	443.72

(Note) Revisions to the forecast of consolidated earnings most recently announced: None

* Notes

- (1) Significant changes in the scope of consolidation during the period : None
- (2) Application of accounting treatment specific to the preparation of interim consolidated financial statements : None
- (3) Changes in accounting policies, changes in accounting estimates, retrospective restatement
- (i) Changes in accounting policies based on revisions of accounting standard : None
- (ii) Changes in accounting policies other than (i) above : None
- (iii) Changes in accounting estimates : None
- (iv) Retrospective restatement : None
- (4) Number of shares issued (common stock)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	26,908,581 shares
As of March 31, 2025	26,908,581 shares

- (ii) Number of treasury shares at the end of the period

As of September 30, 2025	1,066,665 shares
As of March 31, 2025	991,453 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	25,899,883 shares
Six months ended September 30, 2024	25,917,238 shares

※ We have introduced a stock-based compensation plan, "Executive Compensation BIP Trust" from the current interim consolidated accounting period. The number of treasury stock at the period end includes shares of the Company held by the Executive Compensation BIP Trust (75,200 shares for the six months ended March 31, 2026; - shares for the fiscal year ended March 31, 2025). In addition, shares of the Company held by the Executive Compensation BIP Trust are included in the number of treasury shares deducted in the calculation of the average number of shares.

* The second quarter (interim) financial results report is not subject to review by certified public accountants or audit firms.

* Notes regarding the appropriate use of forecasts and other special items

The forward-looking statements such as earnings forecasts contained in this document are based on information currently available to the Company and on certain assumptions deemed reasonable. They are not intended as a guarantee of achievement by the Company. Actual results may differ significantly due to various factors. For details regarding the preamble to forecasts, please refer to page 3 of the attached materials, "1. Qualitative information regarding the interim financial results (3) Explanation regarding forward-looking statements such as consolidated forecasts."

Table of Contents for Attached Document

1. Qualitative information regarding the interim financial results	2
(1) Explanation of operating results	2
(2) Explanation regarding financial positions	3
(3) Explanation regarding forward-looking statements such as consolidated forecasts	3
2. Interim Consolidated Financial Statements and Main Notes	4
(1) Interim Consolidated Balance Sheet	4
(2) Interim Consolidated Statement of Income and Interim Consolidated Statement of Comprehensive Income	6
(3) Interim Consolidated Statement of Cash Flows	8
(4) Notes to the Interim Consolidated Financial Statements	9
(Notes regarding the assumption of a going concern)	9
(Notes in case of significant changes in the amount of shareholders' equity)	9
(Segment Information, etc.)	9
(Significant Subsequent Events)	9

1. Qualitative information regarding the interim financial results

(1) Explanation of operating results

During the interim of the cumulative consolidated fiscal year ending March 31, 2026, the Japanese economy experienced a moderate recovery in employment and income conditions. However, global economic uncertainty persisted due to developments in U.S. trade policy and heightened geopolitical risks. Domestically, the outlook remained uncertain, as continued price increases led to sluggish growth in personal consumption.

Under these circumstances, in our group's precious metals business segment, we worked to differentiate ourselves through comprehensive resource recycling capabilities and the development of high-performance electronic materials. We also focused on establishing and expanding production bases both domestically and internationally, securing precious metal raw materials, expanding product sales, and increasing contracts for industrial waste treatment. In the food business segment, we leveraged our globally developed procurement capabilities to expand sales volume by developing merchandise that meets customer needs and ensuring the stable supply of safe and reliable merchandise.

As a result of the above, for the semi-annual consolidated financial period, net sales were 288,248 million yen (up 29.7% YoY), operating profit was 8,061 million yen (up 28.4% YoY), ordinary profit was 8,441 million yen (up 28.3% YoY), and semi-annual profit attributable to owners of parent was 6,087 million yen (up 31.7% YoY).

The overview of each segment is as follows.

Precious Metals Business Segment

In the electronic device sector of the electronics industry, which is our main customer for this business, demand for AI servers and data centers continued to expand and remained strong. On the other hand, production for the automotive sector saw only a moderate recovery in the production of semiconductors and electronic components, as EV production growth stagnated.

Under these circumstances, in our business, in addition to efforts to increase the volume of precious metal recycling, including the jewelry sector, the rise in precious metal prices provided a tailwind, resulting in an increase in net sales and operating profit compared to the same period of the previous year.

As a result, net sales for this business were 227,713 million yen (up 34.8% YoY), and operating profit was 6,319 million yen (up 28.1% YoY).

Food Business Segment

The food manufacturing industry, which is our main customer for this business, has been affected by rising prices of raw materials and other costs. As a result, consumers remain cautious in their purchasing behavior, and the tendency toward frugality in personal consumption continues.

Under these circumstances, in our business, as a result of making merchandise proposals that accurately responded to diversifying needs and striving for stable supply, although sales volume of marine products decreased, sales volumes of livestock and agricultural products increased, and sales prices also rose. As a result, net sales and operating profit increased compared to the same period of the previous year.

As a result of the above, net sales for this business were 60,556 million yen (up 13.6% YoY), and operating profit was 1,742 million yen (up 29.6% YoY).

(2) Explanation regarding financial positions

(1) Status of Assets, Liabilities, and Net Assets

(Assets)

At the end of the interim consolidated accounting period, total assets increased by 13,800 million yen compared to the end of the previous consolidated fiscal year, reaching 182,700 million yen. This was mainly due to increases in notes and accounts receivable - trade, inventories, and property, plant and equipment.

(Liabilities)

At the end of the interim consolidated accounting period, total liabilities increased by 11,164 million yen compared to the end of the previous consolidated fiscal year, reaching 79,930 million yen. This was mainly reflected the difference between the net effect of increases in accounts payable - trade, advances received, and long-term borrowings, and a decrease in short-term borrowings.

(Net assets)

Net assets as of the end of the first end of the semi-annual consolidated financial period under review were 2,635 million yen compared to the end of the previous fiscal year, reaching 102,769 million yen. This was mainly reflected the difference between the net effect of an increase in retained earnings and a decrease in deferred gains or losses on hedges.

(2) Cash flows

Cash and cash equivalents (hereinafter referred to as "funds") at the end of the six months ended September 30, 2025 increased by 2,231 million yen compared to the end of the previous fiscal year, amounting to 13,660 million yen.

(Cash flows from operating activities)

Operating activities in the semi-annual consolidated financial period under review provided cash of 3,691 million yen. This was mainly due to an increase in funds from income before income taxes, depreciation, and an increase in accounts payable, offset by a decrease in funds resulting from increases in accounts receivable, inventories, and payment of income taxes. Compared to the increase of 2,450 million yen in the same period of the previous year, this represents an increase of 1,241 million yen.

(Cash flows from investing activities)

Investing activities in the semi-annual consolidated financial period under review used cash of 2,513 million yen. This was mainly due to the acquisition of property, plant and equipment such the new installation of factory equipment. Compared to the expenditure of 2,408 million yen in the same period of the previous year, this represents an increase of 105 million yen.

(Cash flows from financing activities)

Financing activities in the semi-annual consolidated financial period under review provided cash of 1,374 million yen. This was mainly due to an increase in funds from long-term borrowings, offset by a decrease in funds from the repayment of short-term borrowings and the payment of dividends. Compared to a decrease of 1,160 million yen in the same period of the previous year, this represents an increase of 2,534 million yen.

(3) Explanation regarding forward-looking statements such as consolidated forecasts

Regarding the full-year forecasts, please refer to the "Notice Concerning Revisions to Consolidated Earnings Forecasts and Dividends Forecasts" announced on November 4, 2025.

2. Interim Consolidated Financial Statements and Main Notes

(1) Interim Consolidated Balance Sheet

(Unit: Million yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposit	12,878	14,509
Notes and trade receivables	34,088	38,973
Merchandise and finished goods	34,344	35,319
Work in process	999	716
Raw materials and supplies	25,610	28,084
Accounts receivable - other	1,413	2,220
Other	6,802	7,407
Allowance for doubtful accounts	(14)	(9)
Total current asset	116,124	127,223
Non-current assets		
Property, plant, and equipment		
Buildings and structures	21,120	20,959
Accumulated depreciation	(8,242)	(8,404)
Buildings and structures, net	12,878	12,555
Machinery, equipment and vehicles	20,299	20,638
Accumulated depreciation	(15,407)	(15,863)
Machinery, equipment and vehicles, net	4,892	4,775
Land	17,027	16,989
Leased assets	1,637	1,709
Accumulated depreciation	(979)	(1,065)
Leased assets, net	658	644
Construction in progress	2,079	3,756
Other	1,927	1,778
Accumulated depreciation	(1,605)	(1,426)
Other (net)	322	352
Total property, plant and equipment, net	37,858	39,073
Intangible assets		
Other	3,028	2,968
Total intangible assets	3,028	2,968
Investment Other assets		
Investment securities	7,894	8,624
Deferred tax assets	445	1,534
Other	3,619	3,355
Accumulated depreciation	(49)	(59)
Other (net)	3,569	3,296
Allowance for doubtful accounts	(20)	(20)
Total investment and other assets	11,889	13,435
Total non-current assets	52,775	55,476
Total assets	168,900	182,700

(Unit: Million yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Trade payables	16,176	18,867
Short-term borrowings	11,542	7,102
Current portion of long-term borrowings	4,108	5,360
Lease liabilities	228	279
Income taxes payable	2,796	2,469
Provision for bonuses	1,238	1,633
Accounts payable	994	1,702
Advances from customers	7,666	9,645
Other	3,860	6,339
Total current liabilities	48,613	53,401
Non-current liabilities		
Bonds payable	100	100
Long-term borrowings	17,047	23,297
Lease liabilities	446	380
Deferred tax liabilities	62	6
Provisions for retirement benefits for directors	795	-
Executive Officer Retirement Benefits Provisions	30	-
Provision for share awards for directors	-	13
Liabilities for retirement benefits	1,510	1,485
Other	159	1,247
Total non-current liabilities	20,152	26,529
Total liabilities	68,765	79,930
Net assets		
Shareholders' equity		
Share capital	3,559	3,559
Capital surplus	4,008	4,008
Retained earnings	89,565	94,616
Treasury shares	(1,396)	(1,688)
Total shareholders' equity	95,737	100,495
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	818	1,120
Deferred gains or losses on hedges	(900)	(2,932)
Foreign currency translation adjustment	3,960	3,460
Remeasurements of defined benefit plans	125	117
Total accumulated other comprehensive income	4,005	1,766
Non-controlling interests	391	507
Total net assets	100,134	102,769
Total liabilities and net assets	168,900	182,700

(2) Interim Consolidated Statement of Income and Interim Consolidated Statement of Comprehensive Income

Interim Consolidated Statement of Income

(Unit: Million yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Revenue	222,170	288,248
Cost of sales	204,836	267,511
Gross profit	17,333	20,736
Selling, general and administrative expenses	11,055	12,674
Operating profit	6,278	8,061
Non-operating income		
Interest income	7	9
Dividend income	21	25
Share of income of investments accounted for using the equity method	548	626
Other	88	100
Total non-operating income	665	761
Non-operating expenses		
Interest expense	156	240
Foreign exchange losses	178	88
Other	27	52
Total non-operating expenses	362	381
Ordinary profit	6,580	8,441
Net income before income taxes	6,580	8,441
Income taxes - current	2,124	2,535
Income taxes - deferred	(162)	(328)
Total income taxes	1,961	2,206
Net income	4,618	6,235
Net income (loss) attributable to non-controlling interests	(3)	147
Profit attributable to owners of parent	4,622	6,087

Interim Consolidated Statement of Comprehensive Income

(Unit: Million yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Net income	4,618	6,235
Other comprehensive income (loss), net of tax		
Valuation difference on available-for-sale securities	52	301
Deferred gains or losses on hedges	385	(2,043)
Foreign currency translation adjustment	942	(498)
Remeasurements of defined benefit plans, net of tax	123	(12)
Share of profit (loss) of entities accounted for using equity method	(38)	(18)
Other comprehensive income, net of tax	1,466	(2,271)
Comprehensive income	6,085	3,964
Comprehensive income attributable to		
Interim comprehensive income attributable to owners of the parent	6,071	3,848
Interim comprehensive income attributable to non-controlling interests	13	115

(3) Interim Consolidated Statement of Cash Flows

(Unit: Million yen)

	For the six months ended September 30, 2024	For the six months ended September 30, 2025
Cash flows from operating activities		
Net income before income taxes	6,580	8,441
Depreciation	1,333	1,717
Increase (decrease) in allowance for doubtful accounts	(0)	(5)
Increase (decrease) in provision for bonuses	359	394
Increase (decrease) in liabilities for retirement benefits	135	(48)
Increase (decrease) in provision for directors' retirement benefits (- indicates decrease)	(16)	(1)
Increase (decrease) in executive officer retirement benefit provisions (- indicates decrease)	3	1
Increase (decrease) in provision for share awards for directors (- indicates decrease)	-	13
Interest income and dividends income	(28)	(35)
Interest expense	156	240
Share of loss (profit) of investments accounted for using the equity method	(548)	(626)
Decrease (increase) in trade receivables	783	(5,089)
Increase (decrease) in accounts receivable (- indicates increase)	48	(808)
(Increase) decrease in inventories	(5,610)	(3,465)
Increase (decrease) in trade payables	1,044	2,870
Increase (decrease) in accounts payable (negative indicates decrease)	(33)	984
Other	(1,297)	1,761
Subtotal	2,910	6,344
Interest and dividends received	284	362
Interest paid	(80)	(158)
Income taxes paid	(663)	(2,856)
Cash flows from operating activities	2,450	3,691
Cash flows from investing activities		
Proceeds from withdrawal of time deposits	-	880
Purchase of property and equipment	(2,024)	(2,899)
Purchase of intangible assets	(327)	(392)
Other	(57)	(102)
Cash flows from investing activities	(2,408)	(2,513)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(8,500)	(4,687)
Proceeds from long-term borrowings	10,100	10,000
Repayment of long-term borrowings	(1,858)	(2,498)
Cash dividends paid	(777)	(1,036)
Acquisition of treasury shares	(0)	(292)
Other	(124)	(111)
Cash flows from financing activities	(1,160)	1,374
Effect of exchange rate change on cash and cash equivalents	405	(320)
Increase (decrease) in cash and cash equivalents	(713)	2,231
Cash and cash equivalents at the beginning of the period	14,449	11,428
Cash and cash equivalents at the end of the interim period	13,735	13,660

(4) Notes to the interim consolidated financial statements

(Notes regarding the assumption of a going concern)

There are no applicable items.

(Notes in case of significant changes in the amount of shareholders' equity)

There are no applicable items.

(Segment Information, etc.)

I For the six months ended September 30, 2024

Information on net sales and profit or loss by reportable segment

(Unit: Million yen)

	Reportable segments			Adjustment (Note) 1	Interim Consolidated Statement of Income Amounts (Note) 2
	Precious Metals Business Segment	Food Business Segment	Total		
Revenue					
Net sales to external customers	168,887	53,282	222,170	-	222,170
Internal net sales or transfers between segments	-	16	16	(16)	-
Total	168,887	53,299	222,186	(16)	222,170
Segment profit	4,933	1,344	6,278	-	6,278

(Note) 1 The adjustment amount consists of the elimination of inter-segment transactions and transfers.

2. The total amount of segment profit is consistent with operating profit in the interim consolidated statement of income.

II For the six months ended September 30, 2025

Information for Net sales and profit or loss by reportable segment

(Unit: Million yen)

	Reportable segment			Adjustment (Note) 1	Interim Consolidated Statement of Income Amounts (Note) 2
	Precious Metals Business Segment	Food Business Segment	Total		
Revenue					
Net sales to external customers	227,713	60,534	288,248	-	288,248
Internal net sales or transfers between segments	-	21	21	(21)	-
Total	227,713	60,556	288,270	(21)	288,248
Segment profit	6,319	1,742	8,061	-	8,061

(Note) 1 The adjustment consists of the elimination of inter-segment transactions and transfers.

2. The total amount of segment profit is consistent with operating profit in the interim consolidated statement of income.

(Significant Subsequent Events)

There are no applicable items.