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March 2, 2026

Company name: SALA Corporation  
Name of representative: Goro Kamino, President and  
Representative Director, Group  
Representative and CEO  
(Securities code: 2734; Tokyo Stock  
Exchange Prime Market, Nagoya Stock  
Exchange Premier Market)  
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## Notice Concerning Secondary Offering of Shares

SALA Corporation (hereinafter referred to as the “Company”) hereby announces that at a meeting of its Board of Directors held on March 2, 2026, it passed a resolution to conduct a secondary offering of its common shares as follows.

### 1. Secondary Offering of Shares (Secondary Offering by way of Purchase and Subscription by the Underwriters)

(1) Class and number of shares to be sold	5,157,100 shares of common shares of the Company	
(2) Seller and number of shares to be sold	Name	Number of shares to be sold
	Sumitomo Mitsui Trust Bank, Limited	1,168,000 shares
	MUFG Bank, Ltd.	1,037,200 shares
	Mitsui Sumitomo Insurance Company, Limited	897,300 shares
	The Shizuoka Bank, Ltd.	872,400 shares
	Sumitomo Mitsui Banking Corporation	565,900 shares

Note: This press release does not constitute a part of an offer of investment in any securities. This press release has been prepared for the purpose of announcing to the public certain matters relating to the secondary offering of shares, and not for the purpose of soliciting investment or other activities within or outside Japan. This press release does not constitute soliciting activities to purchase any securities in the United States. The securities have not been and will not be registered under the United States Securities Act of 1933, as amended (hereinafter referred to as the “Securities Act”), and may not be offered or sold in the United States absent registration or an exemption from registration under the Securities Act. No securities will be publicly offered or sold in the United States under this transaction.

The Kyoei Fire and Marine Insurance Company, Limited	249,700 shares
Mizuho Bank, Ltd.	217,600 shares
Sompo Japan Insurance Inc.	149,000 shares

- (3) Selling price To be determined (The selling price will be determined on a day in the period from' March 11, 2026 (Wednesday) to March 16, 2026 (Monday) (hereinafter referred to as the "Pricing Date") in accordance with the method set forth in Article 25 of the Regulations Concerning Underwriting, etc. of Securities by the Japan Securities Dealers Association, based on the preliminary pricing terms calculated by multiplying the closing price in ordinary market transactions of the shares of common shares of the Company on the Tokyo Stock Exchange, Inc. on the Pricing Date (or, if no closing price is quoted, the closing price of the immediately preceding date) by a number between 0.90 and 1.00 (with any fraction less than one yen being rounded down), taking into account market demand.)
- (4) Method of secondary offering The offering will be a secondary offering by way of purchase and subscription of the aggregate number of shares by the underwriters. The aggregate amount of the difference between (i) the selling price and (ii) the amount to be paid to the sellers by the underwriters in the secondary offering shall constitute proceeds to the underwriters.'
- (5) Delivery date The fifth business day immediately following the Pricing Date
- (6) The selling price and any other matters necessary for the secondary offering will be determined by the President and Representative Director, Group Representative and CEO, Goro Kamino.

2. Secondary Offering of Shares (Secondary Offering by way of Over-Allotment) (See <Reference> below)

- (1) Class and number of shares to be sold 773,500 shares of common shares of the Company  
The number of shares mentioned above is the maximum number of shares to be sold. The above number may decrease, or the secondary offering itself may be cancelled entirely, depending on market demand. Furthermore, the number of shares to be sold will be determined on the Pricing Date, taking into account market demand.
- (2) Seller The lead manager of the Secondary Offering by way of Purchase and Subscription by the Underwriters (hereinafter referred to as the "Lead Manager")
- (3) Selling price To be determined (The selling price will be determined on the Pricing Date; however, such selling price will be the same as the selling price of the Secondary Offering by way of Purchase and Subscription by the Underwriters.)
- (4) Method of secondary offering Taking into account market demand regarding the Secondary Offering by way of Purchase and Subscription by the Underwriters, the Lead Manager will make a secondary offering of up to 773,500 shares of common shares of the Company' that it borrows from certain' shareholder(s).
- (5) Delivery date The delivery date is the same as the delivery date of the Secondary Offering by way of Purchase and Subscription by the Underwriters.

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(6) The selling price and any other matters necessary for the secondary offering will be determined by the President and Representative Director, Group Representative and CEO, Goro Kamino.

<Reference>

#### Secondary Offering by way of Over-Allotment

The Secondary Offering by way of Over-Allotment is a secondary offering of shares of common shares of the Company to be conducted by the Lead Manager in conjunction with the Secondary Offering by way of Purchase and Subscription by the Underwriters, taking into account market demand, with up to 773,500 shares of common shares of the Company to be borrowed from certain shareholder(s). The number of shares to be offered in the Secondary Offering by way of Over-Allotment is planned to be 773,500 shares; provided, however, as such planned number of shares is the maximum number of shares to be offered, such number may decrease or the Secondary Offering by way of Over-Allotment itself may be cancelled entirely, depending on market demand.

When conducting the Secondary Offering by way of Over-Allotment, the Lead Manager will be granted the right (hereinafter referred to as the “Greenshoe Option”) from certain shareholder(s) to obtain shares of common shares of the Company up to the number of shares to be sold in the Secondary Offering by way of Over-Allotment in addition to the shares for the Secondary Offering by way of Purchase and Subscription by the Underwriters, with the exercise period being from the delivery date of the Secondary Offering by way of Purchase and Subscription by the Underwriters and the Secondary Offering by way of Over-Allotment to April 10, 2026 (Friday).

The Lead Manager may also purchase shares of common shares of the Company (hereinafter referred to as the “Syndicate Cover Transactions”) on the Tokyo Stock Exchange, Inc., up to the number of shares in the Secondary Offering by way of Over-Allotment, for the purpose of returning the shares of common shares of the Company (hereinafter referred to as the “Borrowed Shares”) borrowed from certain shareholder(s) during the period from (i) the day immediately following the last day of the subscription period for the Secondary Offering by way of Purchase and Subscription by the Underwriters and the Secondary Offering by way of Over-Allotment to (ii) April 10, 2026 (Friday) (hereinafter referred to as the “Syndicate Cover Transaction Period”). All of the shares of common shares of the Company to be purchased by the Lead Manager through the Syndicate Cover Transactions will be used to return the Borrowed Shares. During the Syndicate Cover Transaction Period, the Lead Manager may decide not to conduct any Syndicate Cover Transactions or may decide to terminate the Syndicate Cover Transactions before the number of shares purchased reaches the number of shares in the Secondary Offering by way of Over-Allotment.

Furthermore, the Lead Manager may conduct stabilizing transactions in relation to the Secondary Offering by way of Purchase and Subscription by the Underwriters and the Secondary Offering by way of Over-Allotment. The shares of common shares of the Company purchased through such stabilizing transactions may be used, in whole or in part, to return the Borrowed Shares.

The remaining Borrowed Shares after being acquired through the Syndicate Cover Transactions and stabilizing transactions and allocated for the return will be returned by the Lead Manager by exercising the Greenshoe Option.

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