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March 4, 2026

Company name: SALA Corporation
Name of representative: Goro Kamino, President and Representative Director, Group Representative and CEO
(Securities code: 2734; Tokyo Stock Exchange Prime Market, Nagoya Stock Exchange Premier Market)
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Notice Concerning Results of Acquisition of Own Shares Through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)

SALA Corporation (hereinafter referred to as the “Company”) hereby announces that it has completed the acquisition of own shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) announced on March 3, 2026, as detailed below.

1. Reason for conducting acquisition of own shares

The Company has acquired its own shares to enhance shareholder returns and improve capital efficiency, as well as to mitigate the temporary impact on the supply and demand of shares resulting from the secondary offering of the Company’s common shares, which was resolved at the meeting of the Board of Directors held on March 2, 2026.

2. Details of acquisition

- | | |
|---|------------------------------|
| (1) Class of shares to be acquired | Common shares of the Company |
| (2) Total number of shares acquired | 500,000 Shares |
| (3) Total amount of share acquisition costs | ¥ 576,500,000 |

Note: This press release does not constitute a part of an offer of investment in any securities. This press release has been prepared for the purpose of announcing to the public certain matters relating to the results of the acquisition of the Company’s own shares through the off-auction own share repurchase trading system (ToSTNeT-3), and not for the purpose of soliciting investment or other activities within or outside Japan. This press release does not constitute soliciting activities to purchase any securities in the United States. The securities have not been and will not be registered under the United States Securities Act of 1933, as amended (hereinafter referred to as the “Securities Act”), and may not be offered or sold in the United States absent registration or an exemption from registration under the Securities Act. No securities will be publicly offered or sold in the United States under this transaction.

- (4) Acquisition date March 4, 2026 (Wednesday)
- (5) Acquisition method Market purchase through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) on the Tokyo Stock Exchange
- (Note) The Company has been notified by certain shareholders holding the Company's common shares for cross-shareholding purposes that they have sold a portion of their holdings in response to this share repurchase.

(Reference)

1. Details of the resolution concerning the acquisition of own shares at the Board of Directors meeting held on March 2, 2026

- (1) Class of shares to be acquired Common shares of the Company
- (2) Total number of shares to be acquired 2,000,000 shares (maximum)
(3.11% of the total number of issued shares (excluding treasury shares))
- (3) Total amount of share acquisition costs ¥3,000,000,000 (maximum)
- (4) Acquisition period From March 4, 2026 (Wednesday) to November 30, 2026 (Monday)
However, no repurchases will be made during the period from March 6, 2026 (Friday) to April 10, 2026 (Friday).
- (5) Acquisition method Market purchase on the Tokyo Stock Exchange
(i) Market purchase on the auction market
(ii) Market purchase through Off-Auction Own Share Repurchase Trading System (ToSTNeT-3)
- (6) Any other matters necessary for this acquisition of treasury shares will be determined by the President and Representative Director, Group Representative and CEO, Goro Kamino.

(Note 1) Part or all of the acquisition may not be carried out depending on market trends and other factors.

(Note 2) Should the Company decide to acquire treasury shares using ToSTNeT-3, it will do so upon prior public disclosure.

(Note 3) The Company may acquire treasury shares using ToSTNeT-3 during the period from March 4, 2026 (Wednesday) to March 5, 2026 (Thursday). Should the Company decide to acquire such treasury shares, certain shareholders holding the Company's common shares for cross-shareholding purposes may sell a portion of their holdings.

2. Status of progress (as of March 4, 2026)

- (1) Total number of shares acquired 500,000 Shares
- (2) Total amount of share acquisition costs ¥ 576,500,000

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